



Scarlett O'Shea

SENIOR ASSOCIATE

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Overview

Scarlett's practice focuses on commercial real estate law. She has experience advising on real property acquisitions and dispositions, partnership arrangements and financings relating to range of asset classes, including office, commercial, industrial, seniors housing and vacant land.

Featured Work

[Amica Senior Lifestyles Trust \(formerly BayBridge Seniors Housing Trust\) in its acquisition, financing, development and partnership arrangements in respect of a number of portfolios of seniors housing facilities located across Canada](#)

[Extendicare in its innovative long-term care agreements with Revera Inc., including the acquisition of a 15% managed interest in 24 long-term care homes currently co-owned with Axiom Infrastructure Inc. and operational management agreements and redevelopment arrangements in respect of 32 additional long-term care homes in Ontario and Manitoba, as well as the establishment of a redevelopment joint venture with Axiom to redevelop certain long-term care properties owned by Extendicare in Ontario](#)

[123Dentist, a portfolio company of Peloton Capital Management, in its merger with Altima Dental and Lapointe Group, including an equity investment by KKR & Co. Inc. and strategic partnership with Heartland Dental, a portfolio company of KKR](#)

[TD Securities and the syndicate of underwriters in Dream Residential REIT's US\\$125.1 million initial public offering of trust units on the Toronto Stock Exchange](#)

[Peloton Capital Management in its investment in Edgewood Health Network \(EHN\) Canada, a national provider of inpatient and outpatient mental health and addiction services](#)

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Recognition and Awards

2024-2026 *Best Lawyers in Canada*—One to watch in real estate law

News

[176 Torys lawyers recognized in the 2026 Best Lawyers guide](#)

[179 Torys lawyers recognized in the 2025 Best Lawyers guide](#)

[161 Torys lawyers named in the 2024 Best Lawyers guide](#)

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Professional Involvement

Scarlett completed her articles at Oxford Properties Group and OMERS Infrastructure.

Education and Bar Admissions

Education

JD, 2018

Dalhousie University, Schulich School of Law

BA, 2014

McMaster University

Bar Admissions

Ontario, 2019